

**LEADER PORTFOLIO
REVENUE BUDGET 2009/10**

**HARROGATE INTERNATIONAL CENTRE
SUMMARY**

Actual 2007/08	Cost Centre	Original Estimate 2008/09	Revised Estimate 2008/09	Original Estimate 2009/10	2010/11 Projection	20011/12 Projection
£		£	£	£	£	£
	Cultural, Environmental & Planning Services:					
	Cultural & Related Services:					
	Tourism					
	Conference & Exhibition Complex					
1,157,499	Other Income	1,205,750	1,075,990	1,132,250	1,140,130	1,148,360
6,067,489	Sales, Fees & Charges	6,428,030	6,033,830	6,169,600	6,441,010	6,793,630
7,224,989	Income	7,633,780	7,109,820	7,301,850	7,581,140	7,941,990
	Less Expenditure:					
2,786,965	Employees	2,831,020	2,754,740	2,903,410	2,995,070	3,089,640
1,429,752	Premises	1,502,410	1,591,490	1,743,260	1,782,540	1,833,300
1,430,421	Supplies & Services	1,046,110	798,970	751,890	731,890	731,890
0	Transport	0	100	100	100	100
944,523	Support Services	1,072,920	1,048,160	1,078,040	1,107,350	1,137,620
123,752	Service Management	127,440	113,290	116,290	120,130	124,090
6,715,414	Total Expenditure	6,579,900	6,306,750	6,592,990	6,737,080	6,916,640
509,575	Net Operating Surplus/Deficit (-)	1,053,880	803,070	708,860	844,060	1,025,350
-197,927	Capital Charges	-197,670	-298,200	-300,150	-300,150	-300,150
0	Internal Capital Recharges	0	79,880	81,730	81,730	81,730
498,396	Transfers to(-)/from Reserves	383,690	39,270	76,980	79,290	81,670
810,044	Net Surplus/Deficit (-)	1,239,900	624,020	567,420	704,930	888,600
-810,044	Transfers to(-)/from Reserves	-1,239,900	-624,020	-567,420	-704,930	-888,600
0	Net Cost To GF	0	0	0	0	0
638,738	Conference & Exhibition Complex Investment Reserve	32,000	0	0	0	0
	Increase in Reserve in year:					
810,044	Surplus in year above	1,239,900	624,020	567,420	704,930	888,600
44,000	Adjustment for Tenants Capital Investment	44,000	44,000	44,000	44,000	44,000
-28,940	Contribution from HIC to Corporate Costs	-29,660	-29,660	-30,490	-31,500	-32,540
-19,600	Contribution from HIC to Postage Costs, etc.	-19,600	-19,600	-19,600	-19,600	-19,600
-241,500	30% of 3.5% HIC Efficiency savings to GF	-252,410	-252,410	-274,410	-296,630	-318,850
101,730	Contribution to HIC in lieu of Concessionary Hire	101,730	101,730	101,730	101,730	101,730
62,760	Contribution to HIC for Business Tourism	64,330	64,330	66,130	68,310	70,560
59,429	Contribution to HIC for Feasibility	6,620	18,500	0	0	0
22,736	Contribution to HIC for IS&T/AtS deferred charges	101,840	70,920	84,680	87,470	90,360
29,881	Contribution to HIC for Marketing	19,980	19,980	10,270	0	0
0	Contribution to HIC for JEQ Overpayment	0	3,560	0	0	0
0	Contribution to HIC for reserve shortfall	0	30,630	103,060	19,220	43,920
-71,721	FRS 17 Pension Adj	0	0	0	0	0
0	Contribution from HIC for BMA Royal Hall 2007/08	0	-40,000	0	0	0
-26,700	Contribution from HIC for HIC Rating Assessment	-26,700	-26,700	-26,700	-26,700	-26,700
-10,000	Contribution from HIC for Customer Services Unit	-5,000	-5,000	0	0	0
-7,038	Contribution from HIC to AtS Reserve	-3,980	-5,000	-7,080	-6,670	-3,350
-4,000	Contribution from HIC to Payroll HR Project	0	0	0	0	0
-9,110	Contribution from HIC for Dist Htg/Refrigeration	-9,110	-9,110	-9,110	-9,110	-9,110
-98,073	Finance - Miscellaneous Financial Items	-7,960	-33,830	42,480	-69,480	-59,580
-553,413	Contribution from HIC to AMRA	-553,670	-533,020	-532,920	-556,160	-747,350
-96,273	Contribution from HIC to the Royal Hall Capital Scheme	0	0	0	0	0
-207,259	Repayment of General Fund Loan	-514,340	0	0	0	0
-856,946	Finance - Treasury Management	-1,068,010	-533,020	-532,920	-556,160	-747,350
-144,975	Net Increase/Decrease(-) in Reserve for Investment	163,930	57,170	76,980	79,290	81,670
493,762	Used in year to finance spending	383,690	57,170	76,980	79,290	81,670
0	Investment Reserve Bal c/fwd	-187,760	0	0	0	0

**LEADER PORTFOLIO
REVENUE BUDGET 2009/10**

Appendix B

HARROGATE INTERNATIONAL CENTRE & BUSINESS TOURISM

Major Variances between Original Estimate 2008/09 and Revised Estimate 2008/09

	£	
Revised Estimate 2008/09	-624,020	
Original Estimate 2008/09	-1,239,900	
Decrease in Net Surplus	615,880	
Explained by:	£'000	£'000
<u>CONTROLLABLE EXPENDITURE</u>		
Decrease in Employee costs		
Wages	3	
Overtime	24	
Standby/Holiday Pay/Other Pay	6	
Other variations - vacancies, SCP, hours etc	-109	
		-76
Increase in Premises costs		
Increase in NNDR	3	
Reduction in Refuse collection/removal costs	-2	
Increase in Cleaning/Hygiene Services Expenditure	11	
		12
Reduction in Supplies & Services		
1)3) BMA incorrectly charged to S&S (investment exp) OE 0809	-75	
3) Reduction in other Investment expenditure (from reserve)	-309	
4) Royal Hall Trust Expenditure (see income)	36	
Marketing & Promotion	30	
Equipment	2	
Technical Equipment	24	
Rechargeable Equipment	21	
Hospitality	20	
Floral Decorations	-11	
Postage	6	
Print Unit Printing	5	
Various	4	
		-247
Transfers to / from (-) Reserves		
3) Reduction in Investment expenditure (from reserve)	384	
Funding of Early Retirement (to Pensions Reserve)	18	
		402
		91
<u>INCOME</u>		
Decrease in Lettings income	350	
4) Royal Hall Trust Donation (see S&S)	-36	
Decrease in Other sales, fees & charges	45	
Decrease in Other income	165	
		524
<u>ADDITIONAL EXPENDITURE</u>		
1)2) BMA incorrectly charged to S&S (investment exp) OE 0809	75	
2) Reduction in BMA investment exp (from HIC reserve)	-18	
Reduction in other BMA	-77	
Premises insurance (transfer from overheads)	96	
2) Movement in BMA Investment Expenditure (from HIC Reserve)	-57	
Increase in net Capital Charges	21	
Support Services Recharge	-25	
Service Management Recharge	-14	
		1
		616

**LEADER PORTFOLIO
REVENUE BUDGET 2009/10**

Appendix C

HARROGATE INTERNATIONAL CENTRE & BUSINESS TOURISM

Major Variances between 2008/09 and 2009/10 Original Estimates

	£	
Original Estimate 2009/10	-567,420	
Original Estimate 2008/09	<u>-1,239,900</u>	
Decrease in Net Surplus	<u>672,480</u>	
Explained by:	£'000	£'000
<u>CONTROLLABLE EXPENDITURE</u>		
Increase in Employee costs		
Pay award / pension increase - 2.8%	78	
Wages	-4	
Overtime	25	
Standby/Holiday Pay/Other Pay	6	
Introduction of vacancy provision	-36	
Other	<u>3</u>	
		72
Increase in Premises costs		
Increase in NNDR	23	
Reduction in Refuse collection/removal costs	-1	
Increase in Cleaning/Hygiene Services Expenditure	<u>16</u>	
		38
Reduction in Supplies & Services		
1)3) BMA incorrectly charged to S&S (investment exp) OE 0809	-75	
3) Reduction in other Investment expenditure (from reserve)	-309	
Marketing & Promotion	30	
Equipment	19	
Technical Equipment	22	
Rechargeable Equipment	2	
Floral Decorations	-11	
Postage	6	
Hospitality	15	
Print Unit Printing	5	
Cleaning Materials	<u>2</u>	
		-294
Transfers to / from (-) Reserves		
3) Reduction in Investment expenditure (from reserve)		384
		<u>200</u>
<u>INCOME</u>		
Decrease in Lettings income	221	
Decrease in Other sales, fees & charges	37	
Increase in Other income	<u>74</u>	
		332
<u>ADDITIONAL EXPENDITURE</u>		
1)2) BMA incorrectly charged to S&S (investment exp) OE 0809	75	
2) Increase in BMA investment exp (from HIC reserve)	2	
Increase in other BMA	23	
Premises insurance (transfer from overheads)	102	
2) Movement in BMA Investment Expenditure (from HIC Reserve)	-77	
Increase in net Capital Charges	21	
Support Services Recharge	5	
Service Management Recharge	<u>-11</u>	
		140
		<u><u>672</u></u>